

October 25th, 2013

HURRICANE SANDY: CONRAIL RESPONSE



ABOUT CONRAIL

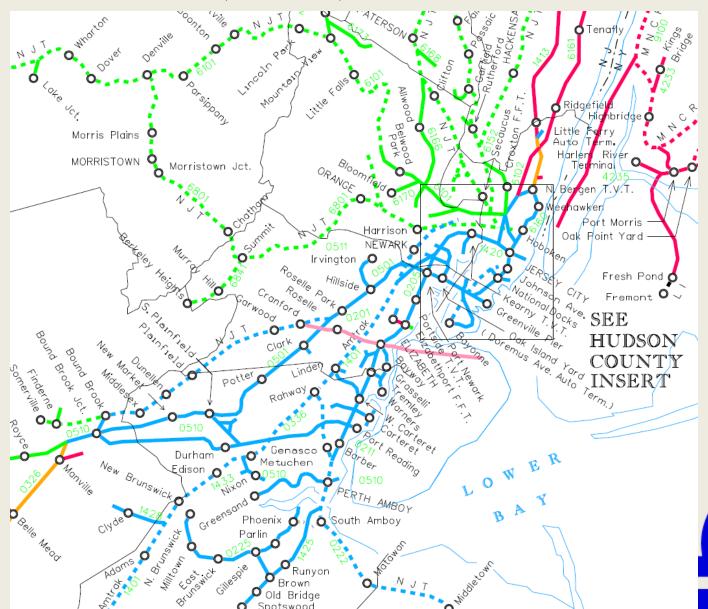
- Conrail was split in 1999 by CSX and Norfolk Southern.
- In North Jersey, South Jersey/Philadelphia, and Detroit, there was not enough trackage to split Conrail evenly between CSX and NS.
- Conrail Shared Assets operates as a switching and terminal railroad jointly owned by CSX and NS.

NORTH JERSEY SAA

- Conrail operates about 470 miles of track in North Jersey.
- Conrail also provides freight service on NJ Transit and Amtrak owned lines within the North Jersey SAA.



NORTH JERSEY SAA



PRE-STORM PREPARATION

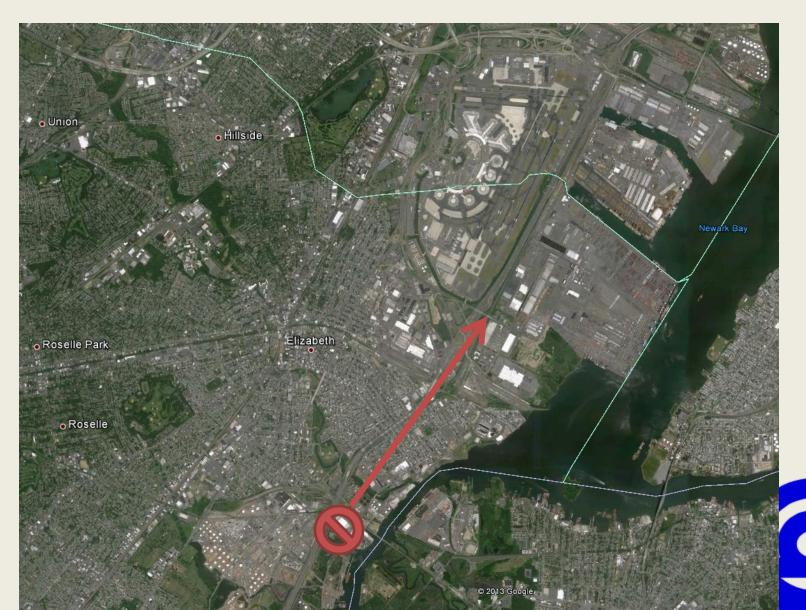
- Conrail pre-storm preparation largely based on previous storms. Focus on preparation for heavy rains and known flood spots.
- Hurricane Irene August 2011 Many Conrail locations flooded, including Bound Brook, Manville, Bayway Yard, and Port Newark



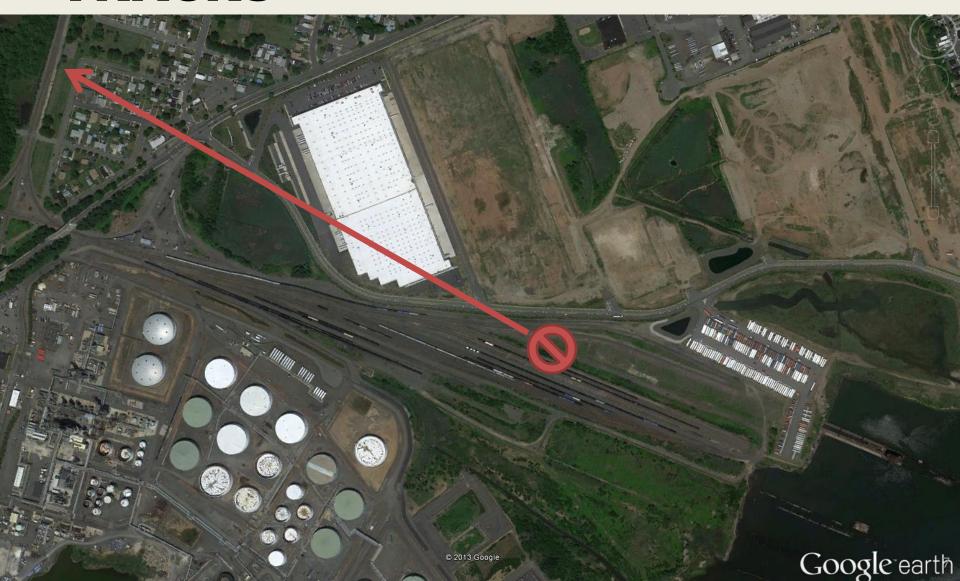
PRE-STORM PREPARATION

- Railcars were moved from all known flood areas to higher ground.
- Conrail offered to pull cars from customers and store on higher property on RR ground
- Most outlying engines were brought back to Oak Island Yard
- Left bridges closed during the storm, operators sent home

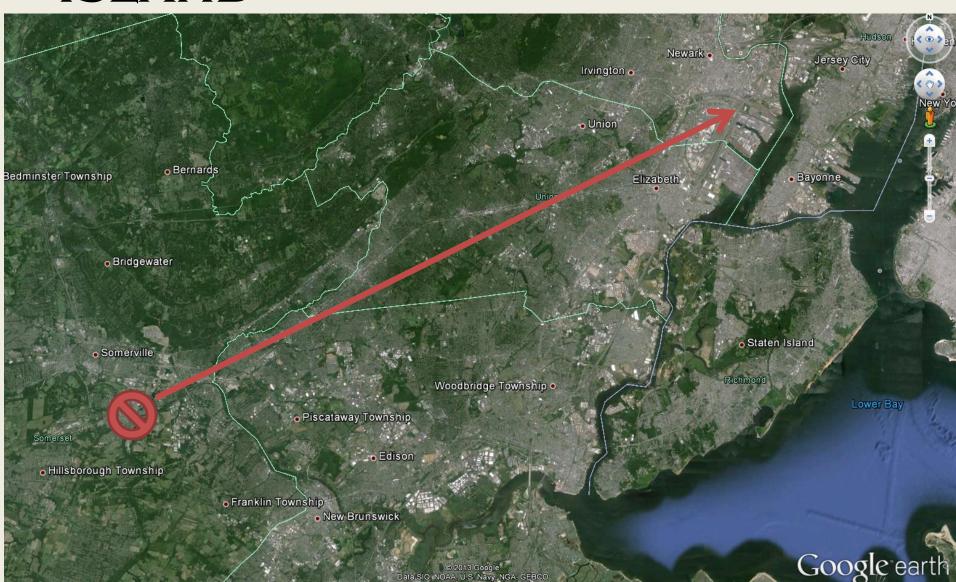
BAYWAY TO CHEMICAL COAST



PORT READING TO EAST/WEST TRACKS



MANVILLE YARD TO OAK ISLAND



THE STORM

- October 29th, 2012: Hurricane Sandy makes landfall south of Atlantic City, NJ
- Wind gusts up to 100 mph
- 12 inches of rain



THE STORM

- 37 fatalities in New Jersey
- Over 2,000,000 households lost power
- 346,000 homes damaged or destroyed
- Immediate gasoline shortages, 60% of gas stations closed without power



AFTERMATH













- Trees down almost everywhere
- Empty intermodal containers blown onto railroad tracks in Oak Island
- Major washouts on Staten Island Travis Running Track and Chemical Coast



- Water came up higher than ever before.
 Most water was the tidal surge, not rain.
- Normal flood zones, such as Bound Brook and Manville, remained dry.
- All coastal areas, such as Port Newark, Staten Island, Kearny, and Bayway were under water.



- Water brought with it large amounts of grass, weeds, and debris.
- When water receded, these objects were deposited on the railroad tracks.
- Point-No-Point Bridge Fender Walkways were lost
- Hack Bridge had no commercial power



- Electrical components were compromised in flood areas.
- CP PN (north end of Pt. Newark) underwater and compromised



CONRAIL MECHANICAL DAMAGE

- >1100 wheels compromised
- Many brake valves compromised, tank cars raised off-center
- Brown's Yard (Sayreville, NJ) power switches destroyed

















































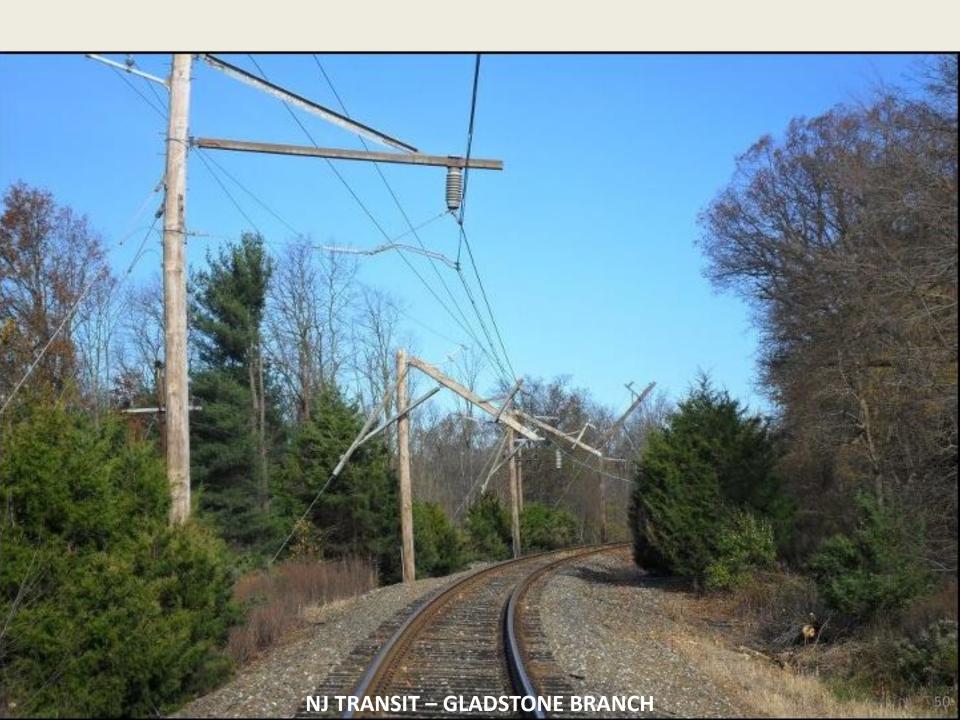




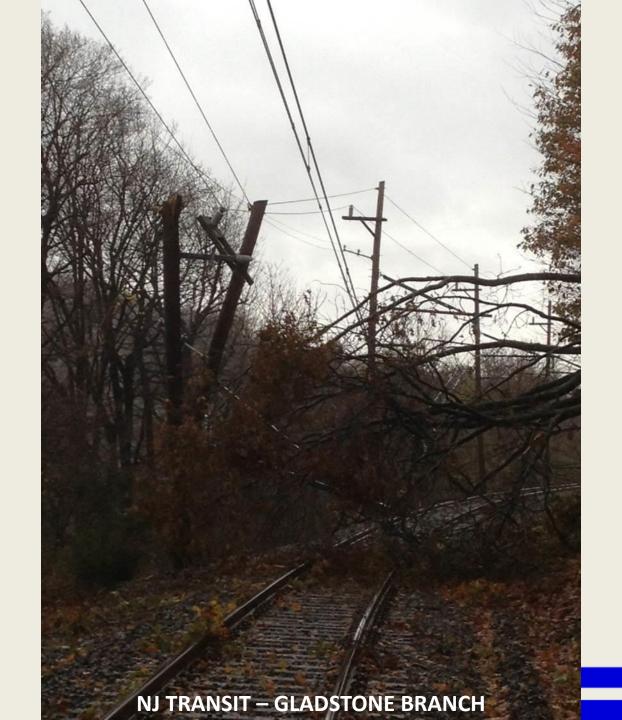












RESPONSE



CONRAIL RESPONSE

- Immediate difficulty getting employees to work due to widespread gas shortages.
- Widespread electrical outages closed stores, many employees needed food for homes.
- Some employees lost homes during the storm



CONRAIL RESPONSE

- Conrail brought in gasoline and diesel fuel for employees and trucks
- Employees who came to work were given 10 gallons of gas per day + additional gas for home generators
- Conrail brought in Hulcher food services, provided hot food for employees & local families



CONRAIL RESPONSE

- 2 tractor trailers full of water and ice were brought in, distributed to employees
- Also provided for employees' families: nonperishable food, water, diapers, etc.
- Lent portable generators to employees, put employee families in hotels



DAMAGE SURVEYING

- Track inspectors and engineering forces focused on restoring mainline tracks.
- On smaller industrial tracks, train crews took lite engines and examined tracks for debris or damage.
- Train crews helped clean up minor debris on industrial tracks and in yards.



STATEN ISLAND

- On Staten Island, power lines were down across CR right of way
- Conrail's major non-intermodal customer on Staten Island is NY Department of Sanitation
- Garbage started backing up until track was cleared, Con Ed had to provide expedited service clearing power lines



STATEN ISLAND

- Contractors cleared Travis I.T. right of way and rebuilt washed-out track
- AK Bridge to Staten Island had backup generator, was able to function in the absence of commercial power

MECHANICAL RESPONSE

- Storm surge came above the bearings and brake valves of many customer cars
- When coming across cuts of cars, angle cocks were opened and water typically took
 10 – 20 minutes to drain
- CR Teams went out examining all customer cars for water damage



MECHANICAL RESPONSE

- Many customers had to replace wheels and brake valves, Conrail performed much of this work
- Cars at Port Newark had to be lifted back on-center, wheels and brake valves changed
- Progress Rail performed work along with Conrail Mechanical forces
- >1100 wheels changed



TRANSPORTATION RESPONSE

- Difficult to get crews at first due to gas shortages and home-issues.
- Cars had to be returned to pre-storm locations, difficult because of compromised cars and impassable rail lines.



TRANSPORTATION RESPONSE

- 1st road train operated on October 31st, 2012.
- Many customers were shut down without power, some were out of business.
- Worked with CSX & NS to hold customer cars outside of North Jersey when customers weren't working.



TRANSPORTATION RESPONSE

- Because customers had no electricity, many had to be physically approached to see their service requirements.
- NJ Transit/Conrail route to Browns Yard was compromised, cars had to take alternate route via Amtrak.



SIGNAL RESPONSE

- Portable generators were brought to mainline road crossings to restore power.
- Until generators were installed, Conrail employees flagged crossings for incoming trains.

SIGNAL RESPONSE

- Switch tenders were put in at the north end of Port Newark until interlocking electronics were rebuilt.
- New interlocking bungalows in known flood spots are elevated to protect electronics.



























GOING FORWARD...



FUTURE PLANNING

- NJT has entered into an agreement with Conrail for use of Linden Yard for emergency car storage.
- Overflow NJT traffic can also be stored in Conrail's Metuchen Yard (both yards are located off of Amtrak's NEC).



- Move all cars to the highest ground possible, not just past the point where locations normally flood.
- If you need to, store cars on main line. It may be operationally challenging but worth it if it offers higher ground.



- Don't rely on the "last storm" to plan.
- Conrail's recent storms were rain intensive, and included flooding near streams and rivers.
- Hurricane Sandy was wind intensive, and included flooding near the coast from the storm surge.



- Pre-arrange with contractors to make sure they can provide services and equipment based on the expected storm.
- Pre-arrange with Law Enforcement to allow employee access to evacuated areas.
- Move equipment away from objects which are susceptible to falling in the wind.



- Leave engines running during the storm, it
 prevents water entering the engine through
 the exhaust and condensation buildup. This was
 existing policy, and was effective in protecting
 engines during Sandy.
- Empty locomotive ecology tanks. This was also done before Sandy, and was effective at allowing water drainage.



- Take care of employees and make sure their needs are provided for first.
- Conrail was able to rebound quickly because employees were able to meet family and work needs.

SPECIAL THANKS

- Jeff Kovacs, N.J. Transit
- Eric Levin and Neil Ferrone, Conrail
- Conrail North Jersey Team



THANK YOU

